

The logo for the Youth Visioning Process. It features the word "YOUTH" in white capital letters inside an orange rounded rectangle. Below "YOUTH" is a large orange letter "V". To the right of the "V" is the word "visioning" in a black, lowercase, sans-serif font. Above "visioning" is a black horizontal bar with the word "PROCESS" in white capital letters.

January, 2005

imagineCALGARY: SHAPING OUR CITY'S FUTURE

The City of Calgary is leading an initiative to create a 100-year vision and end state goals for Calgary. The objective of the process is to ensure that the quality of life in Calgary remains high over the long term. Launched in June 2004, the imagineCALGARY visioning process will be conducted over two-years and will engage the public, business, community, and government stakeholders in a broad-based dialogue. Throughout the process, a cross section of citizens will be asked to envision the kind of city and region they want to build for their families and future Calgarians.



imagineCALGARY: **engaging** **YOUTH**

The “official” launch of the engagement process for imagineCALGARY was in June, 2004. In December, 2004, as part of imagineCALGARY, a youth initiative was launched. This was undertaken because the youth of the City will directly experience the outcomes of a vision for Calgary over the next 100 years, and thus were considered to be an “appropriate” starting place.

Process and Methodology

The Praxis Group™ was retained jointly by the City of Calgary, Community Services Department and imagineCALGARY in October, 2004. As part of The Praxis Group™ Team, All Nations Theatre (see Appendix A) undertook a role to develop a theatre approach to the process - in a manner that engaged the youth in a visioning process for the City's future. The process targeted elementary aged school children (ages 5 to 11 years) and pre-teens and teenage youth (ages 12 to 18 years). Because of the opportunity provided by the “Learning Through the Arts” program, Alex Ferguson Elementary School was selected as the forum for engaging elementary school age children. To involve pre-teens and teenagers, youth events were developed for both the Village Square and Southland Leisure Centres. Both leisure centres had on-going Friday night drop-in events, potentially offering ready access to the culturally diverse youth population that they serve.



During Praxis' preliminary discussions with staff, teachers and youth managers at Alex Ferguson and Southland and Village Square Leisure Centres, it was agreed that to promote youth involvement the events and activities needed to be creative and non-traditional. As a result, All Nations Theatre Company was selected to facilitate the youth engagement processes.

All Nations specializes in youth theatre and have worked with the Calgary education systems conducting theater events on a range of topics (see Appendix A).

The work of All Nations was to be guided by a series of standardized questions. The range of questions developed for the youth engagement process was adapted from The Key to Sustainable Cities by Gwendolyn Hallsmith (New Society Publishers, 2003). The questions were modified by the imagineCALGARY project team to provide a Calgary context. The youth engagement process supplied a means of "pilot testing" techniques and questions to determine if they would provide adequate information and feedback for the overall visioning process. The questions are noted in the sidebar.

The Basic Four Questions:

1. What do you care about?

Prompts:

- What do you want to hand down to your children?
- What do you want to keep that is important to the City and exists now?

2. What do you want to change?

3. What ideas do you have for Calgary's future?

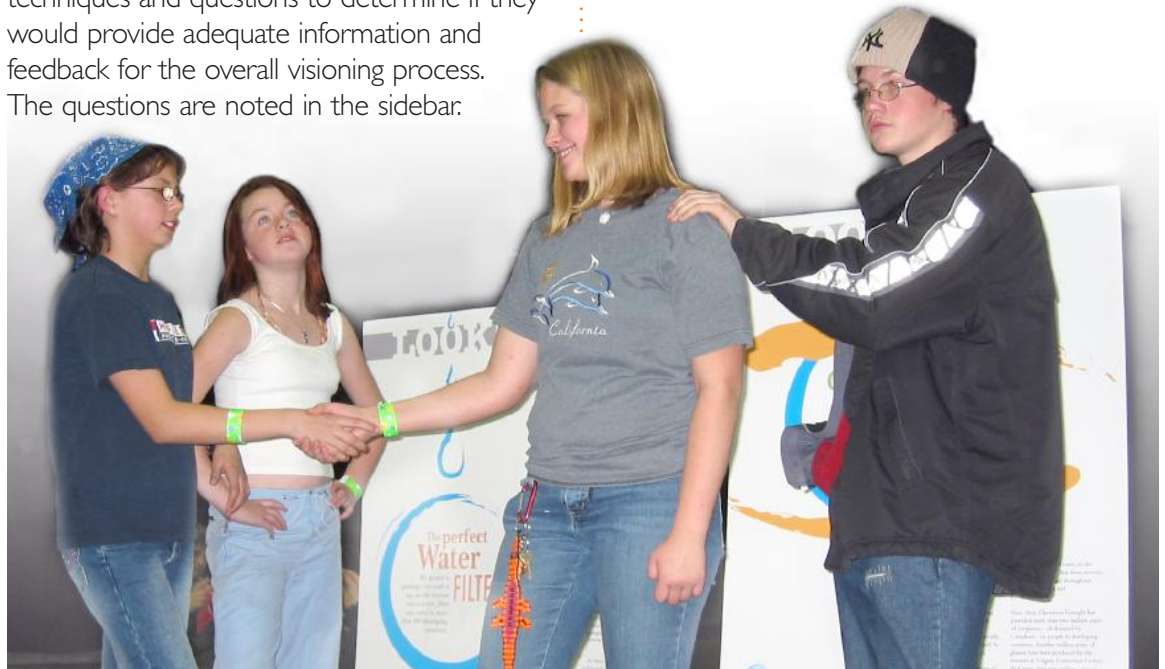
4. What are your wildest dreams for Calgary in 100 years?

Prompts:

- How do you think we can get there?
- What can you do to help get us there?

General Question for the Youth Process:

- How do you think your friends (peers) might want to be involved in the imagineCALGARY process?



YOUTH

EVENTS

Alex Ferguson Elementary School

Because of the age differentials, five separate events were conducted. ECS students (kindergarten) met for an hour on two different afternoons. Two hour morning events were conducted over three days for grades 1 and 2; grades 3 and 4; and grades 5 and 6, respectively. Finally, all students converged for an afternoon assembly on Friday to discuss and engage further in the visioning process.

Each of the events began with warm-up exercises designed to build confidence. Following the warm-up, and using the standardized questions as a guide, the participants were then asked to use their own bodies and other students to “sculpt” or create physical images of what they liked or disliked about Calgary and what they envisioned for the City’s future. All participants were asked to verbally indicate what the resulting images meant to them. Students and teachers also recorded the responses on flip charts under headings that reflected the four basic questions.

On the final afternoon, all students were assembled to discuss the responses from each of the other grades. An additional session of physical imagery was conducted and responses were recorded.



WHAT DO YOU CARE ABOUT?

Trees
Keep the Ozone layer.
Saving the environment.
my family





the venue and members of All Nations Theatre, the Centre staff and volunteers and The Praxis Group™ engaged the youth in informal discussions about the visioning process. Comments from the discussions were captured on the flip charts and in the questionnaires. An additional incentive was a draw for prizes for all those completing the questionnaires. All prizes were awarded at the conclusion of the event. A total of approximately 140 youth directly participated in the visioning exercise, either completing the questionnaire or filling in the wall charts. In the end, this facility was not the best venue for the imagineCALGARY activities, and, combined with the multitude of competing youth activities, resulted in less productive outcomes than in the other two venues.

Southland Leisure Centre

The visioning event at Southland Leisure Centre was scheduled to occur during the “super” Friday night drop-in called “YOUth Takeover”. A variety of events were planned for the same night (Rappin’ MCs, DJs, rock climbing, swimming). Free pizza and soft drinks were offered to further increase participation. Southland Leisure Centre staff and the south area youth coordinators invited 100 youth to come in advance to participate in the youth visioning process. Over 700 youth were expected to attend “YOUth Takeover” itself which would run the full Friday evening. In fact, approximately 500 youth actually arrived.

Unfortunately, just prior to the event, staff at the Centre was unable to secure the youth volunteers to attend the visioning session. Consequently, because of the lack of volunteers and competing activities, the visioning/theater session with All Nations Theatre was replaced with the distribution of a questionnaire based on the four questions (see Appendix B). Before the pizza and drinks were distributed, the youth in attendance were asked to complete the questionnaires. In addition, flip charts were positioned throughout



Village Square Leisure Centre

Scheduled during a regular Friday night youth drop-in, over 130 youth were personally invited to attend the “YOUth Takeover” event by Village Square staff. With no competing activities, the visioning session drew over 120 dedicated participants for a three hour event. The venue for this visioning activity

was a theatre facility, which immensely assisted with the delivery of the theatre process. All Nations Theatre facilitated the visioning session. The session began with a confidence building and physical imagery or “human sculpting” session focusing on the youth’s perceptions of issues in Calgary. This was followed by an interactive discussion about what the youth liked and disliked about Calgary and what they envisioned for the City’s future. A final sculpting session saw the youth create scenes that represented how they wanted Calgary to be in the future. Finally, before going for pizza, all participants were asked to complete the same questionnaire that was administered at the Southland Leisure Centre session. A prize draw was completed following the event.

Summary of Input - Alex Ferguson Elementary School

Flip Chart Responses

The flip chart responses collected during the youth events at Alex Ferguson Elementary School were collectively reviewed and thematically grouped by question. In the following section, the key themes for each question are presented in point form. The language used is reflective of the responses provided.

What do you care about?

- Saving the environment
- Our community
- Education and school
- Clean air and water
- Playing sports
- My family, friends and pets
- People being kind
- Having enough food
- Animals and wildlife
- Parks and playgrounds
- Different languages/religions
- Traveling/ going on vacation
- Helping the homeless
- Heritage Park, Zoo, Science Centre



What do you want to change in Calgary?

- Less trees being cut down
- No guns at all
- No homeless people
- More fun!
- More sports activities and sport centres
- Less car accidents
- No smoking at all

- More food for the poor
- Less pollution
- No bullies
- More indoor play areas (like Bonkers)
- Lots of skateboard parks
- Make a happier city
- Better health care
- Fewer traffic problems
- No crime
- No poverty

What are your ideas for Calgary's future?

- Better health care and more doctors
- More jobs for kids so they can earn money
- Less poor people
- People working together as a team
- More sports centres
- Solar panel cars
- Kids can have a say in politics
- More places to walk our dogs
- Teach bad people how to be nice
- More animals
- More love and hugs
- Look after old people better
- Good houses
- Stop violence
- More green space and parks
- Traffic control
- Help families take care of kids
- Everyone work together and help each other



endangered
- saving animals
natural spaces
- river, parks
mtns. - don't use as much water
Social and Psychological needs

What are your wildest dreams for Calgary in 100 years?

- Everybody to have equal money
- Less evil and crime (no bad guys)
- Everyone can have a pet
- Smaller population in the city
- Cars that fly
- Stop wasting the world's water
- When you are born you get a million dollars
- Kids don't get abused
- Fun places for kids to go and play

What are your wildest dreams for Calgary in 100 years? (continued)

- Every house looks like a castle
- Raining ice cream or candy
- More swimming pools (indoors and outdoors)
- Stop world hunger
- No littering
- Playgrounds with roller coasters
- All people have happy lives
- Homework machine



Southland and Village Square Leisure Centres

Overview of Youth Responses

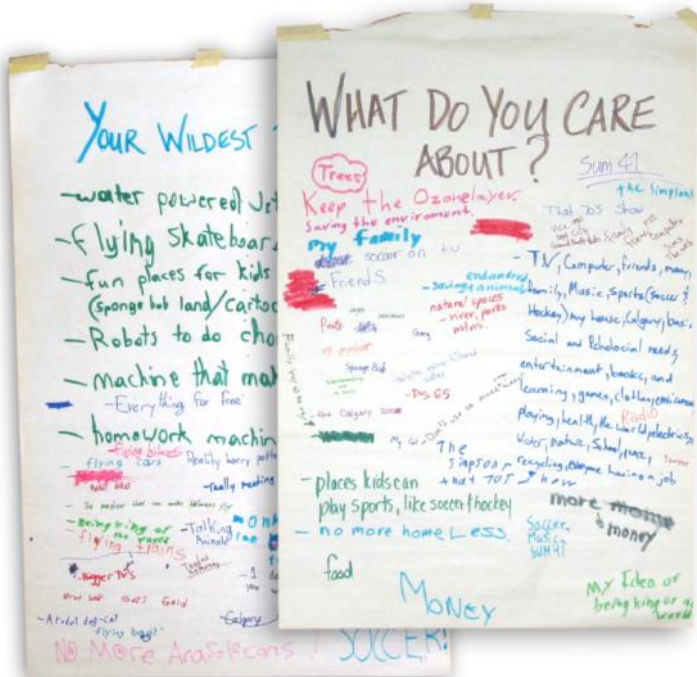
Youth participants from both the Southland and Village Square Leisure Centres indicated that they cared most about preserving the environment and having a “green” city. The responses suggested that decreasing pollution, wildlife conservation and having ample green space within the City were priorities related to the environment. Both flip chart and questionnaire responses showed that the youth cared about access to recreational opportunities, including: sports facilities, arts-based activities (e.g. drama, music), and leisure centres. Relationships with family and friends and love, respect and fair treatment for all people were identified as priorities in the questionnaires. Other topics the youth participants said they cared about included: the City and community, homelessness, education, violence and crimes, and drug abuse.

Flip chart and questionnaire responses suggested that the youth would most like to change homelessness and poverty in Calgary.

and the City's public transit system. Generally, the youth participants believed that more should be done to assist the homeless (e.g. affordable housing, increased funding) and that attitudes toward the homeless should be improved. Comments related to public transit centered on making fares for buses and LRTs cheaper and improving schedules. Other issues in Calgary noted as requiring change included: crime, violence and bullying; peoples' treatment of one another; particularly attitudes toward teens; pollution and the environment; and drug and alcohol abuse.

Having a more caring and compassionate community surfaced as a frequently mentioned idea for the future of Calgary. The youth suggested that Calgary needs to be friendlier -with people working together and doing more to help one another. The ideas presented in the flip chart responses elaborated on the theme of improved attitudes and behaviours, suggesting that in the future there needs to be a voice for Calgary's youth and that the multicultural nature of the community should be embraced. Common ideas for the future from the questionnaires included: improving the environment and making the City greener; working toward a safe and less violent community; eliminating homelessness; and improving public transit and the transportation system.

Flying transportation (e.g. cars, buses, hovercraft) was identified most frequently as youth participants' wildest dream. Other re-occurring dreams included: abolishing poverty and homelessness; making Calgary an environmentally responsible community; and having a kind, tolerant and accepting community.



- places kids can
play sports, like soccer & hockey
- no more home less.

Flip Chart Session Responses

During the youth event at Southland Leisure Centre, participants informally discussed: what they care about; what they want to change in Calgary; what their ideas are for Calgary's future; and what their wildest dreams are for Calgary in the next 100 years. Their responses were recorded on flip charts. At the Village Square Leisure Centre, facilitators led a dialogue with participants based on the standardized questions. Input from the participants was recorded on flip charts.



The following tables present the key themes identified from the flip chart responses from the Southland and Village Square Leisure Centres. To provide a flavour of the actual responses, a sampling of verbatim comments for each theme have been included in the tables.

What do you care about?

Key Themes	Sample Comments
Environment	<ul style="list-style-type: none"> green space cleanliness trees and pathways
Recreation and cultural opportunities	<ul style="list-style-type: none"> sports – soccer, hockey, Flames recreational facilities – leisure centres theatre, music and visual arts

What would you want to change in Calgary?

Key Themes	Sample Comments
Public transportation	<ul style="list-style-type: none"> underground C-train cheaper bus and train fares buses running on schedule
Poverty and homelessness	<ul style="list-style-type: none"> more affordable housing give more money improve attitudes toward homeless
Crime and violence	<ul style="list-style-type: none"> reduce violence among youth cruelty and violence – not caring if someone gets hurt control high risk offenders
Attitude toward teens and youth	<ul style="list-style-type: none"> less teen discrimination youths' opinions to be heard more respect
More peace, love and respect	<ul style="list-style-type: none"> more compassion care for one another make love not war

What are your ideas for Calgary's future?

Key Themes	Sample Comments
More caring and responsive communities	<ul style="list-style-type: none"> activities to decrease drug use affordable housing to decrease homelessness common goals – working together peaceful and welcoming
Voice for Calgary's youth	<ul style="list-style-type: none"> too many broken promises of “youth involvement” that don't materialize make the Mayor listen – look at the places and things that the youth have to show we want to be heard and to have something happen
Embrace multiculturalism	<ul style="list-style-type: none"> stop racism no stereotypes – respect people tolerance, fairness and acceptance individuality – embracing and respecting differences
Improved education	<ul style="list-style-type: none"> breakfast programs greater concentration on the arts more after school programs lower class sizes

What are your wildest dreams for the future of Calgary?

Key Themes	Sample Comments
Flying transportation	<ul style="list-style-type: none"> flying cars flying bikes hovercraft
Acceptance and tolerance	<ul style="list-style-type: none"> everyone should just fit in the way they are compassionate, supportive people working together work toward making people happy, not expanding our borders
Alternative energy sources	<ul style="list-style-type: none"> hydroelectricity and wind farms renewable energy sources
Free education	<ul style="list-style-type: none"> university tuition shouldn't cost that much if we can't afford to learn, its like we can't afford a job
No poverty or homelessness	<ul style="list-style-type: none"> no children without good food, shelter, clothing no homeless on the street – shouldn't happen in a rich province
Less stress, slower pace	<ul style="list-style-type: none"> life moves pretty fast, if you don't slow down you could miss it make holidays longer, we work and stress enough stop and smell the roses

Questionnaire Responses

To provide youth participants with the opportunity to elaborate on the questions posed in the flip chart sessions, each participant completed individual questionnaires. A total of 182 useable questionnaires were collected from the Southland and Village Square events.

The responses from the questionnaires were entered into a database and analyzed manually using a content analysis approach to identify common themes. Notably, the themes identified in each location were very similar. The collective results, in order of frequency of mention, are presented in

the following tables. Representative comments have been provided to give an indication of the range of responses.

What do you care about?

Key Themes	Sample Comments
Environment	<ul style="list-style-type: none"> I care lots about the environment, it is quickly deteriorating and if not looked after will cause major problems I care about a world that is clean and healthy with a nurturing atmosphere To stop most of the pollution caused by people and industries
Family, friends, pets, home	<ul style="list-style-type: none"> friends, family, my pets and my freedom my faith, the people around me and my family life my family, my future and healthy lifestyles
Recreation and sports activities	<ul style="list-style-type: none"> affordable sports like hockey more leisure centres in the south lacrosse, hockey, skateboarding
Our city, our community	<ul style="list-style-type: none"> clean city and province our community and the people around us opportunities for teens and youth to use their enthusiasm towards building stronger communities opportunities to get involved in the community
Freedom, love, respect, unity	<ul style="list-style-type: none"> peace, love, unity and respect for all how people treat each other how when kids have good ideas adults ignore them
Homelessness	<ul style="list-style-type: none"> I want homeless people to have homes nice, less expensive homes helping the homeless, prostitutes and drug dealers get off the street
Education and school	<ul style="list-style-type: none"> nicer teachers getting a good education a strong education system and post secondary system that is not just for the rich
Violence, bullying and safety	<ul style="list-style-type: none"> about how people each and every day are getting beat up or getting into drugs feeling safe walking down my street, which I don't a lot of the time I care about laws and how they relate to me
Drug abuse	<ul style="list-style-type: none"> how people do drugs and do stuff that they're not supposed to do awesome fun that does not involve abuse of drugs or alcohol to stop drugs and bad people
NHL hockey	<ul style="list-style-type: none"> the pride of the Calgary Flames the lockout to be over the Flames win and keep on winning and hopefully win the Stanley Cup
Multiculturalism	<ul style="list-style-type: none"> respecting different cultures my own personal culture, beliefs and ideas
Arts and culture	<ul style="list-style-type: none"> I care greatly about music – I wish there were more programs that offer music and drama
Health care	<ul style="list-style-type: none"> free health care

-less pollution
 -less garbage
 -everyone
 -no war and
 off peace
 -less poor people
 fight say

What do you want to change in Calgary?

Key Themes	Sample Comments
Poverty and homelessness	<ul style="list-style-type: none"> • I hate when poor people live on the streets • more funding for the less fortunate • helping homeless people because they need more – get them off the streets
The way people treat each other	<ul style="list-style-type: none"> • criticism and pressure – if we didn't think we'd be criticized we would do more and do better • I want people, including myself, to stop judging, generalizing and categorizing others • the lack of respect throughout the city
Public transit	<ul style="list-style-type: none"> • cheaper bus or LRT fares • the buses don't come very often and they are often vandalized or there is garbage left all over the buses and trains • more buses on weekends and heated bus shelters
Pollution and the environment	<ul style="list-style-type: none"> • the number of condos around the edge of the City is ruining wildlife • there are too many CFCs in the atmosphere • nicer/cleaner downtown
Violence and bullying	<ul style="list-style-type: none"> • bullies, bad people, crimes and gangs • the fact that even at school there is violence • the way people are being bullied
Drug and alcohol abuse	<ul style="list-style-type: none"> • all the abuse of drugs and alcohol • people who try to sell kids drugs
Racism	<ul style="list-style-type: none"> • less segregation among ethnic groups • to have one society, because society has racism and some people are so bias • the nation of racism that appears everywhere that some people cannot see what they are doing
Traffic problems	<ul style="list-style-type: none"> • lane closures should be at night • traffic planning is ridiculous • better traffic lights
Smoking	<ul style="list-style-type: none"> • people not smoking • ban smoking
Programs for teens (13 to 17)	<ul style="list-style-type: none"> • most of the fun things to do in Calgary are for children either under 12 or over 18 • I would like to change our recreational parks, maybe clean them up and have more fun things for teens • more programs for teens
Recreational facilities	<ul style="list-style-type: none"> • its kind of hard to be physically active when skateboards, rollerblades etc. are banned everywhere • I would like there to be more places to ride my mountain bike and skate parks • bigger and more wave pools

What are your ideas for Calgary's future?

Key Themes	Sample Comments
Care for the environment, make it greener	<ul style="list-style-type: none"> • better recycling programs • renewable energy (like wind power) could be brought in • become more of a green city
Make it safer and less violent	<ul style="list-style-type: none"> • that it is safer to walk on the street • I would try to decrease all the violence that goes on in Calgary
More caring and compassionate	<ul style="list-style-type: none"> • needs to be more friendly – when my mom was a kid they could wander the streets freely and they walked everywhere and not everything is so far away and nobody trusts anybody • people doing more to help each other out • people relying on each other and knowing they won't put you down
No homelessness	<ul style="list-style-type: none"> • more places like the Drop-in Centre • I would offer more programs to the homeless so they could have the same opportunities as regular people • trying to have less unfortunate people on the streets
Better roads and transportation	<ul style="list-style-type: none"> • better highways so there won't be as many traffic jams • better road transportation – it is impossible for me to get to school in the morning without hitting some kind of pointless road construction • improved traffic systems
Improved public transit system	<ul style="list-style-type: none"> • I would change the transit system • I think we should have a better bus service • underground subways
More programs for youth	<ul style="list-style-type: none"> • I see more programs for youth (like pool parties, Friday movies, dances) • more places to hang out for young people 13 to 18 • better opportunities for youth – teens only hang out place
More recreational opportunities	<ul style="list-style-type: none"> • I want it to have more recreational centres such as Westside or the YMCA • a park bigger than Calaway Park
Better education system	<ul style="list-style-type: none"> • make education the number one priority – it is the key to everything • scholarships and bursaries for university students



- keeps you safe system
every body stop being violent ©
- Can't back to big sizes and less money
- More sports centres.

- No Smoking at all!
 - healthier
 No homeless people.
 every thing
 - No Guns at all!

What are your wildest dreams for the future of Calgary?

Key Themes	Sample Comments
Flying transportation	<ul style="list-style-type: none"> • flying cars • flying subways • hovercraft, hoverboard
Eliminate homelessness	<ul style="list-style-type: none"> • no homeless people AT ALL • to get rid of all homeless people that populate the downtown • everyone has enough money to have shelter and food
Kind and caring community	<ul style="list-style-type: none"> • that everyone will respect each other • I want a peaceful, loving, cooperative community that everyone dreams of • to have world peace and see everyone as friends
Environmentally friendly options	<ul style="list-style-type: none"> • to become a cleaner city using friendly environmental fuel • harmony with the environment and one another • cleaner with less pollution
Better recreation and leisure facilities	<ul style="list-style-type: none"> • bigger and better amusement parks and leisure centres • better amusement parks that cost less, more leisure centres but bigger
No violence or illegal activities	<ul style="list-style-type: none"> • squash the street drug scene • no illegal stuff at all • the city to have better laws
No racism	<ul style="list-style-type: none"> • less racism because everywhere you go there is more and more racism • no discrimination, no classification or stereotyping • Native minorities should be economically equitable



Lessons Learned and Supporting Recommendations

From both a process and outcomes perspective, the imagineCALGARY youth engagement events were successful. The creative and non-traditional approach to public engagement encouraged the youth participants to confidently share their opinions and ideas and the responses collected provided a clear indication of youth's preferences and desires for Calgary and its future. While the youth engagement process employed a different event format, and the cultural heritage and age groups of participants ranged significantly, the themes that emerged from their responses were notably similar:

During the youth events at the Southland and Village Square Leisure Centres, several of the youth participants indicated that they were interested in making more on-going, direct and meaningful contributions to the imagineCALGARY visioning process.

Recommendation: Do not lose the youth initiative that was developed in this process. Time has passed since these events were held. It is important not to lose the momentum created by the youth events. Some of the feedback from the youth suggested that they have been consulted on issues previously, but there was never any follow-up. It is



recommended that the results found in this report be taken back to all of the participants in the form of a series of charts (see Appendix C) outlining the key issues identified during the process. The youth can then rate or prioritize the major topics or themes which would be very useful to the imagineCALGARY Project Team and others using the outcomes.

Recommendation: Establish a major youth focus in the imagineCALGARY process.

Undertaking ongoing youth events or initiating a Youth Roundtable to parallel the imagineCALGARY Roundtable may serve to provide youth with the opportunity for ongoing youth participation in the visioning process.

While successful overall, lessons can be drawn from the experience gained during planning and implementation of the youth events. As the initial stakeholder engagement activity in the imagineCALGARY process, these lessons may serve to inform future engagement processes. These lessons resulted in a number of key recommendations:

- **Recommendation: The Four Questions work - use them as the focus for the imagineCALGARY visioning process.**

The four questions that were piloted during the youth engagement process provided constructive information and feedback. Based on the responses to the questions, they will work as "framework questions" for the broader engagement processes.

WHAT DO YOU WANT TO CHANGE?

-more male teachers in elementary school for good role models

- **Recommendation: Practice adaptive management.** Be prepared to modify plans as new information becomes available and/or circumstances change.
- **Recommendation: Manage human resources effectively.** Public engagement activities often require a significant staff commitment, particularly at the execution stage. As the visioning process expands, the Project Team will not have adequate resources to manage all activities. Where possible, utilize staff and volunteers from local groups to help plan and implement visioning processes.
- **Recommendation: Develop a communication package/hosting guide.** This guide will provide direction to groups, organizations, local staff and/or volunteers participating in the delivery of visioning/engagement event or activities.
- **Recommendations: Recognize that individuals and/or groups prefer to be engaged on their own terms.** Build the visioning process on existing events and use activities and locations that are familiar to them (be on “their own turf”). Genuine outreach processes will have to be



conducted to effectively engage marginalized groups or individuals.

- **Recommendation: Use creative approaches to engagement.** Use techniques such as theatre productions, cultural events, celebrations, and corporate challenges that focus on the populations that are typically hard to reach. Ensure that the engagement approaches are culturally relevant and “age appropriate”.

It is essential that the imagineCALKARY Project Team has a budget available to undertake “creative” and unique engagement opportunities throughout the process.

- **Recommendation: Develop a brand using consistent symbols, slogans and graphics.** This will help to heighten awareness and recognition, and to encourage interest and participation.

Appendix A

An Introduction to The Team Members

Overview of The Praxis Group™

The Praxis Group involves people and organizations in the decisions that affect them. By custom designing decision-making processes: drawing together experienced project teams, and using innovative tools and techniques for obtaining, recording and analyzing data, Praxis has succeeded in improving the quality of decision making among our clients. Our clients include public, private and non-profit sectors. Projects range from one-day workshops to multi-year, regional national and international assignments - each one individually designed to meet unique goals.

Major areas of work include:

- public involvement, public education, and outreach processes
- market and survey research
- capacity building and training
- communications planning and graphic presentations

Praxis Headquarters – the focus is on large-scale public involvement programs, policy related processes and strategic level advisory projects.

Praxis Research – provides clients with relevant and actionable information based on research methods including focus groups, scan readable surveys, and web-surveys.

Praxis Pacific – specializes in public involvement programs related to environmental assessment, planning and decision-making.

Praxis Canada and Praxis Affiliates – Praxis has established working relationships with like-minded individuals, organizations and consulting firms across Canada.

ALL NATIONS THEATRE

What do we do?

All Nations Theatre comes into your space and works with a team of participants who have all chosen to be there. We bring trained facilitators and years of knowledge working with groups in using theatre as a tool for social change. We can work with as little as four and as many as 300 people. Each workshop is designed based on the needs of your community. The workshop is based on the Anti Oppression work of Augusto Boal (see below) The techniques used (see below) are focused games, activities and exercises. Each game culminates in a series of questions and conversation that helps the group focus on the issues before them.



Often we will work towards creating images, which allows the participants to visually represent their concerns and ideas. This breaks down the need for language and allows participation on multiple levels, regardless of language abilities. Given the time, the group may also create Forum Theatre from these images. Forum Theatre is a small play, based on true experiences of the participants, created through the conversations of the workshop and built on conflict and crisis, step by step building to the ultimate crisis. Upon a second viewing, the viewers are engaged and asked to stop the play when they experience a moment they feel they can change in order to make this situation a safe place. They are invited in to the crisis to problem solve. The Joker facilitates this process making the learning a safe and engaging process.



All Nations Theatre

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allnationstheatre@telus.net

www.allnationstheatre.ab.ca

The process is flexible within its perimeters and therefore is difficult to describe. It is about the Joker (facilitator) listening to the needs of the group and facilitating what they need to achieve their goals.

Outcomes

What can you expect from this workshop? Truthfully we acknowledge that the experience can only go as far as the participants are willing to go. Now, this being said, our Jokers (facilitators) are highly skilled at nurturing the group in order to bring them along. In every case though, the feedback has had similar themes:

- I learned more about myself in relationship to the issue
- I learned more about others and how they feel in relationship to the issue
- I gained valuable skills and insight into how to deal with the issue
- We came together as a group and learned to trust one another

"My group was most delighted with the presentation and I want to share that with you. Our objectives were met very well and I would recommend your "process" to others."

- Sandra Anderson, Human Resources Husky Energy



Who is this good for?

All Nations Theatre has worked with children of elementary school age all the way up to adults in corporations. There is no age limit on the work because it is an exploration of ones own situation. It is appropriate for any organization looking for answers to questions. These techniques help you explore the concerns, problems and questions you might have as a community, by going to the people who know the answers best, the community. The techniques used by our Jokers (facilitators) provide a fun, safe and engaging way to bring out that information that might have otherwise laid hidden.



Appendix B

– Questionnaire Used in All Events

YOUR VISION FOR CALGARY...

Name: _____

Class: _____

- What do you care about (hand down to your children/keep that is important to the City and exists now)?

- What do you want to change?

- What ideas do you have for Calgary's future?

- What are your wildest dreams for Calgary in 100 years?

- How do you think your friends might want to be involved in the imagineCALGARY process?

Appendix C

– Alex Ferguson School Classroom Workbook

YOUR VISION FOR CALGARY...

Name: _____

Grade: _____



What do you care about?

In the # box put:

1 – for what you care about most

2 - for what you care about second most

3 - for what you care about third most

#

Saving the environment

Our community

Education and school

Clean air and water

Playing sports

My family, friends and pets

People being kind

Having enough food

Animals and wildlife

Parks and playgrounds

Different languages and religions

Traveling/ going on vacation

Helping the homeless

Heritage Park, the Zoo, the Calgary Tower, and the Science Centre

Peace – no war

Television

If there are other things that you care about that are not included in the list, write them in the blank spaces below.



What do you want to change in Calgary?

In the # box put:

1 – for what you want to change most

2 - for what you want to change second most

3 - for what you want to change third most

#

Less trees being cut down

No guns at all

No homeless people

More fun!

More sports activities and sport centres

Less car accidents

No smoking at all

More food for the poor

Less pollution

No bullies

More indoor play areas (like Bonkers)

Lots of skateboard parks

Make a happier city

Better health care

Traffic problems

No crime

No poverty

If there are other things that you would like to change that are not included in the list, write them in the blank spaces below.

<p>What are your ideas for Calgary's future?</p> <p><i>In the # box put:</i></p> <p><i>1 – for the idea you like the <u>most</u></i></p> <p><i>2 - for the idea you like the <u>second most</u></i></p> <p><i>3 - for the idea you like the <u>third most</u></i></p>	#
Better health care and more doctors	
More jobs for kids so they can earn money	
Less poor people	
People working together as a team	
More sports centres	
Solar panel cars	
Kids can have a say in politics	
More places to walk our dogs	
Teach bad people how to be nice	
More animals	
More love and hugs	
Look after old people better	
Good houses	
Stop violence	
More green space and parks	
Traffic control	
Help families take care of kids	
Everyone work together and help each other	
<p>If there are other ideas for Calgary's future that are not included in the list, write them in the blank spaces below.</p>	



What are your wildest dreams for Calgary in 100 years?

In the # box put:

1 – for the wild dream you like the most

2 - for the wild dream you like the second most

3 - for the wild dream you like the third mos

#

Everybody to have equal money

Less evil and crime (no bad guys)

Everyone can have a pet

Smaller population in the city

Cars that fly

Winter festivals (like Quebec)

Kids for Mayor –kids are heard

Stop wasting the world's water

When you are born you get a million dollars

Kids don't get abused

Fun places for kids to go and play

Homework machine

Every house looks like a castle

Raining ice cream or candy

More swimming pools (indoors and outdoors)

Stop world hunger

No littering

Playgrounds with roller coasters

All people have happy lives

If you have other wild dreams for Calgary's future that are not included in the list, write them in the blank spaces below.

